ANZ – A SUPER REGIONAL BANK WITH EXPERT LOCAL KNOWLEDGE

- > ANZ operates in 33 markets globally including in Europe, Americas, Asia and the Pacific. ANZ is the 4th largest pan-Asian bank. ANZ is committed to supporting its clients' expansion into foreign markets, and from overseas to our core domestic businesses in Australia and New Zealand
- > ANZ recently developed ANZ Transactive, a seamless internet banking solution, that allows clients to perform a range of cash management activities across our key geographies
- > By basing our operations in Asia and harnessing strong local knowledge and expertise, we believe we can assist our customers to achieve their aspirations and make the most of opportunities that exist across our entire time zone



Disclaimer and confidentiality

This presentation has been prepared by ANZ Bank New Zealand Limited (ANZ). The information contained in this presentation (the Information) is made available to you on a confidential basis and may only be provided to your agents, employees and representatives who need to know such Information for the purpose of evaluating the proposal and who are informed of the confidential nature of the Information.

ANZ believes the Information to be correct at the time of its compilation. ANZ shall not be obliged to update any Information nor to notify any person should any such Information cease to be correct after the date of this presentation.

No warranty is made as to the accuracy or reliability of the presentation or the Information and, to the maximum extent permitted by law, ANZ disclaims all liability and responsibility for any direct or indirect loss or damage which may be suffered by any recipient through relying on anything contained in or omitted from this presentation or the Information, and each recipient waives all claims in that regard.

Unless advised otherwise, this presentation is not intended in any manner, and should not be interpreted, as representing or creating any proposal, commitment or offer of any financial accommodation. Any commitment to provide finance, once made, would be subject to satisfactory completion of ANZ's usual due diligence requirements, internal credit assessment process and documentation.

ANZ has banking and other financial relationships with many of New Zealand's public and private entities. Accordingly, in relation to any financial accommodation and/or products, ANZ may have a relationship with other borrowers or related parties in your industry and/or market and provide products and/or services to such persons.

This presentation and the Information remains the property of ANZ and may not be provided to any third party without the prior written approval of ANZ. Copyright to this presentation is owned by ANZ.

NEW ZEALAND CRAFT BEER INDUSTRY

AUGUST 2014



MARKET OVERVIEW

SUMMARY

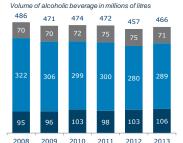
While beer consumption overall is decreasing, the craft beer segment is growing

With a large number of craft brands in a small New Zealand market, the sector is highly competitive

Creating brand loyalty and expanding supply to meet growing overseas demand for craft beer are key success factors.

DOMESTIC BEER CONSUMPTION

ALCOHOL CONSUMED IN NZ



BEER CONSUMED IN NZ, BY ALCOHOL % Volume of beer in millions of litres

■Wine ■Beer ■Spirits and RTDs



GROWTH OF NZ CRAFT BEER SEGMENT

IIn to 2 50%

4.35% - 5.00%

Per capita (litres)

> Historically the New Zealand beer industry has been dominated by two large brewing companies: Lion Breweries (owned by Kirin) and DB Breweries (owned by Asia Pacific Breweries, now a subsidiary of Heineken)

2 50% - 4 35%

More than 5.00%

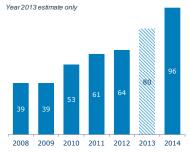
- More recently, Independent Liquor became the third major player and was acquired by Asahi for \$1.5bn in 2011
- > The number of beer firms has more than doubled since 2008, driven by new small and medium-sized brewing companies
- In line with global trends, New Zealand consumers have been opting for more premium brands and craft beers. The volume of beer consumed in New Zealand has fallen 10% since 2008, reflecting an increasing preference for quality over quantity

BEER CONSUMPTION BY COUNTRY

Volume in millions of litres

Rank	Country	Litres per capita	Total consumption (million litres)	
1	Czech Republic	148.6	1905	
2	Austria	107.8	912	
3	Germany	106.1	8630	
4	Estonia	102.4	130	
5	Poland	98.5	3790	
6	Ireland	98.3	460	
7	Croatia	85.9	390	
8	Venezuela	85.5	2400	
9	Finland	84.2	440	
10	Romania	83.2	1820	
11	Australia	83.1	1830	
14	United States	77.1	24186	
22	United Kingdom	68.5	4319	
25	Canada	66.9	2300	
27	New Zealand	64.7	280	

NUMBER OF BEER FIRMS



"New Zealanders still love beer, there's no doubt, but they don't want to drink those classic big brands by the crate-load anymore"

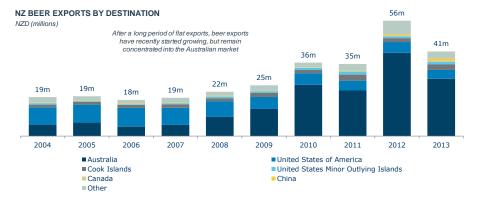
Ralph Bungard,

President of the Brewers Guild

- > The volume of beer consumed over 5% alcohol is trending upward. High-alcohol beers tend to be high-hopped craft beers
- Craft beer makes up around 2% of beer sales in New Zealand, and around 10% if the craft ranges produced by the three bigger breweries are included
- However, craft beer is the fastest growing segment of the brewing industry at about 25% per year

Sources: Statistics NZ, Kirin Holdings, International Trade Centre, Demeter Group, Coriolis, news reports, ANZ analysis

NEW ZEALAND BEER EXPORT MARKETS



KEY CHALLENGES AND OPPORTUNITIES

COMPETING WITH LARGE SCALE BREWERIES

Large brewers are encroaching on the craft space with their own brands aimed at the boutique end of the market. These companies have wellestablished distribution networks, large teams of sales reps and high marketing budgets

CULTIVATING BRAND LOYALTY IN A CROWDED DOMESTIC MARKET

- New Zealand has large number of craft beer brands for its small domestic market
- Craft beer drinkers enjoy variation and tend not to be loyal to a particular brand. Craft beer enthusiasts may use social apps such as Untappd to share the beers they are drinking, which motivates them to clock up a wide range of brands
- > Some breweries address this challenge by frequently creating new beers, so their range is ever-changing
- > Successful craft brands have an authentic backstory, creating a connection with the region, the ingredients and the brewers
- > Craft beer is expected to grow as the Auckland market catches up with Wellington's, and as New Zealand catches up with more advanced overseas markets like Melbourne and Portland, Oregon

TAKING ADVANTAGE OF INCREASING DEMAND IN OVERSEAS MARKETS

- The US beer industry has decreased at a compound annual growth rate of 0.3% over the last 5 years, but craft beer has grown at 10% annually. Demand in Europe is growing and Asia is in the early stages of adopting craft beer
- > Overseas craft beer markets have a taste for New Zealand hops and demand continues to grow
- New Zealand brewers and hop growers will need to significantly expand production to meet demand

"Craft beer is the shining light of the New Zealand beer market"

Ben Shaw, Head of Beer at Boundary Road Brewery

"Young people of today are growing up with craft beer as an option to drink. This will see the steady growth of craft beer in the coming generation. So long to a lifetime of brand loyalty"

> Luke Nicholas, Owner of Epic Brewing Company

"Craft beer drinkers are not easily fooled by sleek advertising campaigns... if it's a big brewery pretending to be a little brewery they can see that"

Carl Vasta, Founder of Tuatara

"There will continue to be a lot of craft brands, which isn't concerning for us - we think that's a good thing because it's driving growth in the overall category"

> Geoff Ross, Chief Executive of Moa



NEW ZEALAND SUPPLY CHAIN

NEW ZEALAND CRAFT BREWERIES

SUMMARY

New Zealand hops are in high demand overseas, making it difficult for local brewers to obtain large quantities

Online retailers who deliver craft beer directly to consumers have the potential to disrupt traditional supply chains

The dominance of New Zealand's three largest brewers is being eroded by the large number of craft breweries

NEW ZEALAND SUPPLY CHAIN MALT **HOPS** > Its estimated Around 60% of malt > Over 2011-2012, there was a global used by New Zealand craft brewers is shortage of hops produced locally > NZ hops are becoming more popular in > New Zealand malt is primarily from the American craft beer market, barley grown in the Canterbury region meaning it is often difficult for local brewers to get sufficient quantities of hops > New Zealand Hops Ltd, HOPS cooperative, markets Malteurop grown in the Nelson region MALT > There are around 10 varieties grown in New Zealand, some of which are certified as organic by Bio-Gro **BOTTLING & OTHER INPUTS** LABELING > Brewing equipment > Smaller brewers may > Water - NZ water is bottle and label their considered high own products **BREWERS** > Yeast > Clarifying agents **DISTRIBUTORS** > Smaller craft breweries may sell through a New Zealand distributor, or if they are exporting, through an overseas agent. Hancocks **HOSPITALITY** RETAILERS > Larger breweries may sell directly to liquor stores and supermarkets > Online retailers such as BeerCellar.co.nz deliver craft beer directly Bars Hotels Restaurants GLENGARRY to consumers

Sources: Brewer's Guild of New Zealand, The Beer Cellar, Beer NZ, news reports, ANZ analysis

NEW ZEALAND CRAFT BREWERIES, INCLUDING CIDER

Breweries.



Kaiapoi Brewery



> Wigram Brewing Company

MARKET DATA AND TRANSACTIONS

SUMMARY

This page provides a guide as to how the market values smaller breweries by observing market data and transactions

There are limited transactions within the NZ market with transaction data available. However, Independent Liquor was acquired for 14x EBITDA and Moa trades at 2.0x revenue

Of the selected group, 50% trade within a 6.0x -16.2x EBITDA multiple and 50% trade within a revenue multiple of 0.5x - 2.4x

CONTACTS

Josh Newton Client Insights & Solutions T: +64 9 252 6989

M: +64 21 815 397 E: josh.newton@anz.com

Phil Whittle

Commercial & Agri Relationship Manager T: +64 9 252 4522 M: +64 27 214 8921 E: phil.whittle@anz.com

Rob Simcic

Commercial & Agri Regional Manager T: +64 3 368 2767 M: +64 27 475 4690 E: rob.simcic@anz.com

RECENT NEW ZEALAND TRANSACTIONS

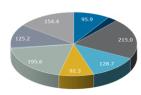
- > As consumers shift away from bulk beer producers toward more premium craft products, craft breweries are becoming attractive acquisition opportunities for larger beer companies in New Zealand and
- > There have been four major transactions in the New Zealand beer market recently, with indications that there is appetite for further acquisitions in the craft beer space

Target company	Acquirer	Date	Price	EV / EBITDA
Independent Liquor	Asahi	August 2011	NZD 1.5b	14x
Redwood Cellars (92%)	DB Breweries	June 2012	NZD 8.2m	Unknown
Emerson's Brewery	Lion (Kirin)	November 2012	NZD 8m	Unknown
Founders Brewery	Independent Liquor	February 2013	Unknown	Unknown

GLOBAL PARTICIPANTS WITH LESS THAN NZD 100M REVENUE¹

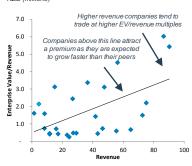
COMPOSITION OF GROUP1

> The group selected includes 27 publicly listed companies involved in brewing with turnover less than NZD 100m



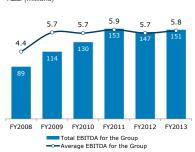
- European Developed Markets
 Far East
- New Zealand
- = United States and Canada

REVENUE & "ENTERPRISE VALUE"/REV2 NZD (millions)



EBITDA PERFORMANCE

NZD (millions)



REVENUE AND EBITDA



¹ For further information on the companies used in the above analysis, please contact us

European Emerging Markets

= Indian Sub-Continent

South-Fast Asia

² Enterprise Value = Debt + Equity - Cash

Sources: Standard & Poor's Capital IQ, news reports, ANZ analysis

GROUP MARKET CAPITALISATION

MARKET CAP BY QUARTILE



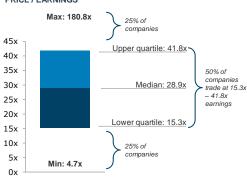
TOTAL MARKET CAP OF PEER GROUP

NZD (millions)

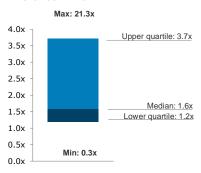


GROUP TRADING MULTIPLES

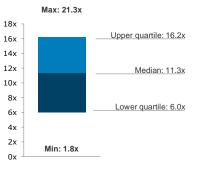
PRICE / EARNINGS



PRICE / BOOK VALUE



ENTERPRISE VALUE / EBITDA



1. Return on invested capital = EBIT/(Equity + Debt - Cash)

RETURN ON INVESTED CAPITAL¹

